



Maranello, 28<sup>th</sup> August 2014

Dear Friends,

What to say?

After mixed fortunes on Saturday, we knew we were going into a race packed with difficulties, risks and opportunities. And that's how it turned out.

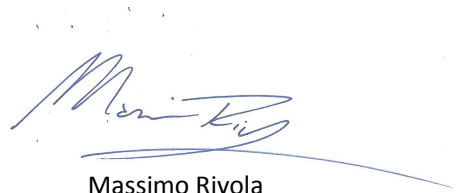
The start in the wet, the first Safety Car that complicated Fernando's race, the choice of tyres that offered very different performance levels and wear characteristics too, so all in all a real mix of variables for us to manage from the pit wall, but above all for our drivers. The team did a good job, but the Samurai made the difference and brought home an unexpected second place.

It's getting a bit repetitive extolling his talents, but he wouldn't be the best driver out there if that wasn't the case. All we need to do is give him the wherewithal to fight at every race for him to secure a good result. His great race should not diminish Kimi's performance, who was back on competitive form. It was definitely his best race of the year and that is cause for optimism for the second part of the season.

It's a second part that we tackle, fully aware of the current worth of our car. Because, yes let's say it, we are not second today unfortunately and, from now to the end of the year it will be a very tough fight to maintain third place in Constructors' classification, especially when one thinks of the long straights at Spa and Monza where Williams and the other Mercedes-powered teams will be very competitive.

What we must take away from this result is the desire to get back to the top. As Fernando said, if we have just the slightest chance of a win, we must take risks and do everything to secure it at all costs. Yes, it's part of our DNA, never giving up, not even when a good result seems out of reach, even on tracks where traditionally you end up where you started from. That's our strength, and that's why we know we will succeed, even if not immediately. But I know you will be patient and will be able to wait for this moment, because together we will be able to appreciate it when we climb up the order again.

Forza Ferrari!



Massimo Rivola