



Maranello, 25<sup>th</sup> November 2013

Dear Friends,

We deserved second place in the Constructors'.

We fought all the way, without ever giving up hope, without ever throwing in the towel, just like the boss asked and just like our DNA pushes up to do.

Unfortunately, it was not to be, because of an arguable penalty given to Felipe, which worked out in favour of a team that this year one could certainly consider at least as "pardoned."

Once again, the team did a perfect job, with a spot on strategy and brilliant pit stops, which means we have the satisfaction of setting the fastest average times of the year.

Fernando yet again, produced an awe inspiring performance, fighting against a clearly superior Red Bull, but as usual he never let up and put Webber under almost constant pressure. He finished with a very well deserved podium, to crown another season where he was very definitely a front runner.

Who we really wanted to see up there with him on the podium was Felipe, not only because he fought all race long, but to pay tribute to a man and a driver who, during his time with Ferrari, went through some incredible moments, great wins and dramas that even put his life at risk. A fighter and a true gentleman who never stopped thanking all of us for the years we spent together.

We wish him the best (or almost!) in his new adventure with Williams, where it will definitely be strange to see him in other colours.

Thus a year that was definitely not satisfactory in terms of results, even if it had plenty of excitement, has come to an end.

Certainly we have a strong base to work from, a driver who is used to producing amazing feats and another who is coming back very motivated, a team of well-proven mechanics, a pit wall team that has made good progress, new arrivals such as James Allison, all of which will produce the performance we want, also helped by the investment in Maranello.

And to all of this, I have to add the element that has absolutely never wavered and for which I will never stop saying thank you and that is your support.

Just like us, you will never give up.

It is this support, consistent all around the world which makes us unique and proud to be Ferraristi.

Forza Ferrari!



Massimo Rivola